

## 2nd ARC Report, Reports, Recommendations, Download Links

August 1, 2026 • vajiramandravi.com



The **Second Administrative Reforms Commission (2nd ARC)** was established on **31 August 2005** to revamp India's public administration system. Under the chairmanship of **Veerappa Moily**, the commission comprised experts like V. Ramachandran and Dr. A.P. Mukherjee. Operational from **2006 to 2009**, it published **15 comprehensive reports** addressing diverse governance issues, including ethics, e-governance, crisis management, and local governance.

Key recommendations included enhancing the **Right to Information (RTI) Act**, strengthening disaster management, promoting a citizen-centric administration, and improving the efficiency of civil services. These reports remain vital references for public policy and civil service aspirants.

### 2nd ARC Report Overview

The **Second Administrative Reforms Commission (2nd ARC)**, established on **31 August 2005**, aimed to overhaul India's public administrative framework to enhance efficiency, transparency, and accountability.

- It was chaired by **Veerappa Moily** and comprised V. Ramachandran, Dr A.P. Mukherjee, Dr A.H. Kalro, Dr Jayaprakash Narayan as members, and Smt. Vineeta Rai as the Member Secretary.
- Operational from **2006 to 2009**, it produced **15 detailed reports** addressing critical areas like ethics in governance, local administration, crisis management, and e-governance, serving as key references for policymakers and civil service aspirants.

## 2nd ARC Reports and Recommendations

The Second Administrative Reforms Commission (2nd ARC), established in 2005, submitted **15 reports** between 2006 and 2009, offering recommendations to revamp public administration and enhance governance efficiency, transparency, and accountability in India.

- **Right to Information - Master Key to Good Governance:** Emphasized the importance of the **Right to Information (RTI) Act** in promoting transparency.
  - Recommended measures to strengthen the implementation of RTI.
- **Unlocking Human Capital:** Suggested reforms in education and training for civil servants. Proposed a framework for performance-based evaluation.
- **Crisis Management:** Recommended establishing a **National Disaster Management Authority (NDMA)**.
  - Focused on improving disaster preparedness and response mechanisms.
- **Ethics in Governance:** Proposed a **code of ethics** for public officials.
  - Suggested mechanisms for accountability and grievance redressal.
- **Public Order:** Addressed issues related to **law enforcement** and **public safety**.
  - Recommended reforms to enhance police accountability and efficiency.
- **Local Governance:** Advocated for strengthening local self-governments (**Panchayati Raj Institutions**). Suggested measures for enhancing citizen participation in local governance.
- **Capacity Building for Conflict Resolution:** Emphasized the need for capacity building in conflict resolution. Recommended establishing frameworks for **inter-state cooperation**.
- **Combating Terrorism:** Suggested a multi-faceted approach to counter-**terrorism**.
  - Focused on community engagement and intelligence sharing.
- **Social Capital: A Shared Destiny:** Highlighted the role of social capital in **governance**.
  - Recommended fostering community networks for better governance.
- **Refurbishing Personnel Administration & Scaling New Heights:** Suggested reforms in recruitment, training, and performance appraisal of civil servants.
  - Proposed the establishment of a **National Institute of Public Administration**.
- **Promoting E-Governance:** Advocated for leveraging technology to improve service delivery.
  - Recommended frameworks for integrating **e-governance** into administrative processes.
- **Citizen-Centric Administration:** Emphasized the need for a citizen-centric approach in governance.
  - Suggested reforms to enhance accessibility and responsiveness of services.
- **Organizational Structure of Government of India:** Recommended restructuring government departments for better efficiency.
  - Advocated for flatter organizational structures to reduce bureaucratic delays.

- **Strengthening Financial Management Systems:** Proposed reforms to enhance transparency and accountability in public financial management.
  - Suggested **performance budgeting** as a tool for effective resource allocation.
- **State and District Administration:** Focused on improving administrative efficiency at state and district levels.
  - Recommended **decentralization of powers** to enhance local governance.

## 2nd ARC Report Download Links

The 2nd ARC produced a total of **15 reports**, each addressing critical aspects of governance and public administration in India. The list of the reports along with the respective titles and download links are as follows:

| Report      | Title                                                         | Download Link            |
|-------------|---------------------------------------------------------------|--------------------------|
| 1st Report  | Right to Information: Master Key to Good Governance           | <a href="#">Download</a> |
| 2nd Report  | Unlocking Human Capital: Entitlements and Governance          | <a href="#">Download</a> |
| 3rd Report  | Crisis Management: From Despair to Hope                       | <a href="#">Download</a> |
| 4th Report  | Ethics in Governance                                          | <a href="#">Download</a> |
| 5th Report  | Public Order                                                  | <a href="#">Download</a> |
| 6th Report  | Local Governance: An Inspiring Journey into the Future        | <a href="#">Download</a> |
| 7th Report  | Capacity Building for Conflict Resolution: Friction to Fusion | <a href="#">Download</a> |
| 8th Report  | Combating Terrorism: Protecting by Righteousness              | <a href="#">Download</a> |
| 9th Report  | Social Capital: A Shared Destiny                              | <a href="#">Download</a> |
| 10th Report | Refurbishing Personnel Administration & Scaling New Heights   | <a href="#">Download</a> |
| 11th Report | Promoting E-Governance: The Smart Way Forward                 | <a href="#">Download</a> |
| 12th Report | Citizen-Centric Administration: The Heart of Governance       | <a href="#">Download</a> |
| 13th Report | Organizational Structure of Government of India               | <a href="#">Download</a> |
| 14th Report | Strengthening Financial Management Systems                    | <a href="#">Download</a> |
| 15th Report | State and District Administration                             | <a href="#">Download</a> |
| Summary     | Reports of the Administrative Reforms Commission              | <a href="#">Download</a> |

Source: <https://vajiramandravi.com/upsc-exam/2nd-arc-report/>

© Vajiram & Ravi. For personal use only.